

MISSION-FOCUSED EXECUTION. OWNER-LEVEL ACCOUNTABILITY.

SBD helps government and institutional clients operate facilities, execute capital programs, manage complex initiatives and make disciplined capital decisions. Our leadership combines owner/operator accountability, large-scale facilities and capital experience, federal program expertise, and mission-tested execution.

CORE CAPABILITIES 01 FACILITIES & ASSET MANAGEMENT - Facilities operations & support - Preventive/deferred maintenance programs - Work-order, vendor & property management - Custodial, grounds & specialty-service coordination - Facility assessments; KPI/SLA performance oversight 02 CAPITAL PROJECTS & CONSTRUCTION - Owner's representative services - Capital program & project management - Construction, contractor & subcontractor oversight - Budget, schedule & risk controls - Renovation, modernization, closeout & turnover 03 PROGRAM MANAGEMENT - Federal program implementation & operations - Program & project management - Capture & proposal management - Business development & growth strategy - Technical assistance, training & transition - Performance reporting, oversight & operational improvement 04 CAPITAL STRATEGY - Capital planning, allocation & funding strategy - Debt, equity, tax-credit & incentive financing - Investment underwriting, feasibility & risk - Acquisition evaluation, valuation & transaction structuring - Due diligence, capital deployment & portfolio oversight	WHY SBD OWNER'S ACCOUNTABILITY Scope, cost, schedule, risk and long-term asset performance evaluated from an owner's perspective. EXPERIENCE AT SCALE Leadership across large public-sector portfolios, capital programs, facilities, funding and institutional operations. FEDERAL PROGRAM DEPTH 13+ years of federal-contractor/public-sector consulting and growth experience, including CMS, CDC, NIH, HRSA, ONC and IHS. MISSION-TESTED LEADERSHIP Veteran-led execution, accountability and experience in complex, high-consequence environments. LEADERSHIP EXPERIENCE AT SCALE <table><tr><td>\$2B+</td><td>120+</td></tr><tr><td>Real Estate Portfolio</td><td>Capital & Construction Projects</td></tr><tr><td>\$120M</td><td>\$88M</td></tr><tr><td>Operating Budget</td><td>Energy Capital Funding Secured</td></tr><tr><td>\$55M</td><td>\$47M+</td></tr><tr><td>NMTC Allocation</td><td>Investment Capital Deployed</td></tr><tr><td>8,000</td><td></td></tr><tr><td>Housing Units</td><td></td></tr></table> Representative Experience: Metrics reflect experience of SBD leadership in prior executive, government, military, federal-contractor and private-sector roles and are not represented as current SBD-managed assets or SBD corporate past performance. LEADERSHIP JOHN A. STRINGFIELD, JD FOUNDER & MANAGING MEMBER Former U.S. Army officer, attorney, owner/operator and senior executive with experience spanning facilities services, capital programs, construction, real estate, finance, acquisitions and enterprise operations. Experience includes executive leadership at one of the nation's largest public housing authorities and within a nearly \$1B national enterprise. FEDERAL PROGRAMS & GROWTH Leadership resources include 13+ years supporting federal contractors and public-sector initiatives; teams of 50+; \$40M+ in federal consulting portfolio growth; capture/proposal management; technical assistance; business development; and Shipley-trained proposal leadership.	\$2B+	120+	Real Estate Portfolio	Capital & Construction Projects	\$120M	\$88M	Operating Budget	Energy Capital Funding Secured	\$55M	\$47M+	NMTC Allocation	Investment Capital Deployed	8,000		Housing Units	
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SBD OPERATING EXPERIENCE

SBD has deployed and managed capital across operating businesses and real estate, including \$3.5M+ in commercial/residential assets; structured and advanced a ~\$6M acquisition of a ~\$1M EBITDA operating business; and scaled a non-performing operating business to 2,500+ customers and ~\$1.3M annual revenue in less than 18 months.